2025

School Crisis, Emergency Management, and Medical Emergency Response Plan Template – Resource Templates





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Resource Templates

The resource templates in this section are designed to provide sample charts, forms, and checklists to assist in carrying out tasks discussed in the School Crisis, Emergency Management, and Medical Emergency Response Plan (CMP). These are samples only and should be modified or adapted to fit the needs of the specific school or division.

Before Section Resource Templates

The documents listed below relate to tasks discussed in the Before section of the CMP Template. These actions support the prevention/mitigation, protection, and preparedness phases of emergency management.

Document Title	Type of Document
Administrator's Mobile Toolkit	Checklist
Classroom Go-Kit Inventory	Checklist
Clinic Go-Kit Inventory	Checklist
Drill/Exercise After-Action Report	Template, Completed sample
Drill/Exercise Log	Template
Hazard Analysis	Template
Individual Safety Plan	Informational, Link to templates
Overview of State Safety Audit Process	Informational
Sample Maps	Completed sample
School Safety Inspection	Informational, Link to checklist
Shelter Kit Inventory	Checklist
Staff Badge Access	Completed Sample
Staff Skills Survey	Informational, Link to templates

The following documents produced by the Virginia Department of Criminal Justice Services (DCJS) should be reviewed for additional considerations when completing the CMP template.

- Division Guide for Crisis Management Planning¹
- <u>The Virginia Educator's Guide for Planning and Conducting School Emergency Drills</u>²
- <u>Threat Assessment and Management in Virginia Public Schools: Model Policies,</u> <u>Procedures, and Guidelines³</u>
- Virginia Safety Planning Guide for Individuals with Special Needs⁴

www.dcjs.virginia.gov/sites/dcjs.virginia.gov/files/publications/law-enforcement/division-guide-crisis-management-planning.pdf

² www.dcjs.virginia.gov/sites/dcjs.virginia.gov/files/law-enforcement/files/vcscs/Virginia_Educators_Drill_Guide.pdf

³www.dcjs.virginia.gov/sites/dcjs.virginia.gov/files/law-enforcement/files/vcscs/VA K 12 Threat Assessment Management mppg.pdf

⁴www.dcjs.virginia.gov/sites/dcjs.virginia.gov/files/law-enforcement/files/vcscs/VA_Safety_Planning_Guide-Special_Needs.pdf



Administrator's Mobile Toolkit

This toolkit should be kept in a brightly colored portable container and stored in a secure area. An administrator should be assigned to take the kit during any emergency activation.

- □ Printed copy of CMP
- □ School neighborhood map
- School campus aerial photos
- School floor plans
- □ School map of all staging areas
- School utilities system diagram (gas and utility lines)
- Evacuation route
- On-site gathering location
- □ Staff roster with special skills listed
- □ Map of emergency response equipment
- Inventory list for First aid and bleeding control stations
- □ Contact information for:
 - Division-level administrators
 - Responding agencies
 - Utility providers
- Keys (should be in a locked container in the kit or in the Knox Box – rapid entry system)

When exiting the building or moving locations:

- □ Student attendance roster for the day
- Visitor and substitute teacher log for the day
- Extra two-way radios

- Master key
- Keys for rooms the Master does not open
- Property gate keys
- Procedures for turning off the fire alarm system
- Procedures for shutting off the sprinkler system
- □ Procedures for disarming alarm systems
- Staff and student photos (most current available)
- Master roster of all classes
- Master bus schedules
- Bell schedule
- Blank notepads
- Dens, pencils, other writing devices
- Blank copy of ICS Incident log
- First aid kit with latex-free surgical gloves
- Flashlight (batteries should be refreshed every 6 months)



Classroom Go-Kit Inventory

Classroom go-kits should be stored near the classroom door in a highly visible, easily portable bag. Go-kits should be taken with the class during an emergency that requires relocating from the classroom.

Folder containing:

- **D** Emergency phone numbers
- Buddy Teacher list
- Evacuation route map
- □ Assembly areas
- □ Instructions for substitute teacher
- General response protocol overview
- □ Hazard-specific responses
- □ Class rosters (update monthly)
- List of assigned students with access or functional needs
- Blank paper
- Brightly colored vest to be worn by the teacher
- □ Blank copies of student release forms
- □ Red/Green status cards

Additional kit items:

- Basic first aid kit
- Pressure dressings
- □ Latex-free gloves
- □ Flashlight (batteries should be refreshed every 6 months)
- □ Large garbage bags (1 per student to keep warm or dry)
- Whistle
- Small garbage bags with ties for sanitation
- □ Tissues (1 box or roll)
- Hand sanitizer/wet wipes
- Scissors
- □ Small snacks (allergen-free) optional
- □ Small games/activities optional



Clinic Go-Kit Inventory

The clinic go-kit should be kept in a secure location and stored in an easily portable container marked as "MEDICAL" or utilizing the ISO 7010 symbol of a green cross on a white background or a white cross on a green background. The school nurse should monitor and resupply the kit as needed.

- Disposable bottled water
- Flashlight (batteries should be refreshed every 6 months)
- □ Radio (battery operated)
- Duct tape
- Large plastic trash bags
- □ Assorted bandages and sterile pads
- Oval eye patches
- Matches
- Pillow
- Tongue depressors
- □ Sterile water (for burns)
- Instant ice packs
- Hypo-allergenic tape
- Scissors
- Tweezers
- Gauze rolls
- Ace bandages
- Sewing needle and thread

- □ Safety pins (various sizes)
- Waterless antibacterial soap
- □ Steri-Strips (butterfly closures)
- Latex-free disposable gloves
- Eye protection masks
- □ Sugar source for diabetic students/staff
- Sanitary napkins
- □ Finger splints
- Cardboard splints
- □ Folder with needed paperwork:
- □ Student medication disbursement list
- Individuals with ISPs
- Blank paper
- Map of mobility aids
- Map of first aid kits
- Map of bleeding control kits
- Inventory of first aid kits
- Inventory of bleeding control kits

When exiting the building or moving locations:

- □ Student medications (prioritized by medical need and availability)
- Mobile AED



Drill/Exercise After-Action Report

An after-action report (AAR) should be completed after each drill or exercise is debriefed by the School Safety Team.

Drill/Exercise Information

Drill/Exercise:	Drill/Exercise Date:	Threat or Hazard:	Scenario:

Drill/Exercise Analysis

Objective:	Performed without Challenges (P)	Performed with Some Challenges (S)	Performed with Major Challenges (M)	Unable to Be Performed (U)
(Add additional objectives as needed)				

Objective and Challenge Faced:	Corrective Action:	Person Responsible:	Date Completed:



Sample Completed AAR

Drill/Exercise Information

Drill/Exercise:	Drill/Exercise Date:	Threat or Hazard:	Scenario:
October Fire Drill	October 15, 2024	Fire	Fire erupted in the kitchen while 7 th grade students were exiting the cafeteria between lunch periods

Drill/Exercise Analysis

Objective:	Performed without Challenges (P)	Performed with Some Challenges (S)	Performed with Major Challenges (M)	Unable to Be Performed (U)
Practice evacuation routes during non-classroom times	Р			
Practice teacher/student recall of secondary evacuation routes		S		
Practice student recall of gathering locations during an evacuation			М	
Ensure all students, staff, and visitors leave the building in an orderly and timely fashion	Р			
Practice student, staff, and visitor accountability process		S		

Objective and Challenge Faced:	Corrective Action:	Person Responsible:	Date to be Completed:
Practice teacher/student recall of secondary evacuation routes. Challenge: Secondary routes were not utilized efficiently.	Review secondary evacuation routes with teachers assigned to classrooms nearest to the cafeteria	Mrs. Jones, Team Lead	November 1, 2024
Practice student recall of gathering locations during an evacuation. Challenge: 7 th grade students did not move to the assigned location after exiting the building.	Review gathering locations with 7 th grade students; walk to meeting location	4 th period teachers (7 th grade only)	November 1, 2024
Practice student, staff, and visitor accountability process. Challenge: Time to account for students who were not with their assigned class exceeded acceptable time.	Review documentation and communication process with teachers when students are not assigned to their class	Mr. Smith, AP	November 1, 2024



Drill/Exercise Log

A drill/exercise log should be completed after the AAR has occurred with the school safety team, no later than five school days after the drill/exercise was conducted. Logs should be stored either digitally or on paper in an easy-to-review manner and produced when requested by division-level staff or fire marshal officials.

School Name:	Drill Conducted:					
Date of Drill:	Drill Led By:					
Date AAR Completed:	Date Log Completed:					
Members of the School Safety Team Present	for AAR:					
# of Students Participating:	# of Staff Participating:					
Were visitors present at the \Box Yes \Box No time of the drill/exercise?	Did visitors follow all directions given?	□ Yes	□ No			
Scenario tested during drill/exercise:						
Special circumstances simulated:						
Were first responders	Was feedback given by first responders?	□ Yes	□ No			
Was feedback solicited from staff members?	Were drill/exercise actions reviewed with students?	□ Yes	□ No			
Feedback provided by responders, staff, or s	tudents:					



Hazard Analysis

In addition to using the data sources listed in the CMP Template Before Section, planning teams should develop a master list of all threats and hazards, assess the likelihood of occurrence, and plan a site-specific mitigation strategy. School safety teams should err on the side of caution in evaluating risks and identifying vulnerabilities so that plans are developed for the worst possible outcome and can be scaled back as needed.

Hazard	Probability	Magnitude	Warning	Duration	Risk Priority
Extreme Heat/	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Drought	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Flooding/	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Flash Flooding	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
Ŭ	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Hail	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Hurricane/	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Reception Support	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Infestation/Disease	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Mold/Air Quality	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Thunderstorm/	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Lightning	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	



	Probability	Magnitude	Warning	Duration	Risk Priority
Tornado/	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Straight-Line	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
Winds	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Tremors/	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Earthquake	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Urban Wildland	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Interface/Fire	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Winter Storm	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Building Collapse	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Energy/Fuel	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Shortage	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
-	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Hazardous	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Materials	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Major Urban	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Structure Fire	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Plane Crash	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Pipeline Failure	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
I	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Telecommunication	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Failure	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	



Hazard	Probability	Magnitude	Warning	Duration	Risk Priority
Bus/Vehicle Wreck	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Water/Wastewater	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
System Failure	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Train Derailment	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Bomb/Terrorist	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Threat	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Civil Disorder	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Felony Crimes	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
, -	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Hostage	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Mass Casualty	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
made eacharry	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	2011
Campus Death(s)	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Campus Death(s)	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	LOW
Security Breach/	4. Highly Likely		4. Minimal	4.12+ hrs	High
	• • •	4. Catastrophic 3. Critical	3. 6–12 hrs	4.12+115 3.6–12 hrs	Medium
Trespassing	3. Likely 2. Possible	2. Limited	2. 12–12 hrs	2. 3–6 hrs	Low
					LOW
Torroriom/	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	Lliab
Terrorism/	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Bio Terrorism	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	



Hazard	Probability	Magnitude	Warning	Duration	Risk Priority
Weapons Incidents	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	
Cyber Security	4. Highly Likely	4. Catastrophic	4. Minimal	4.12+ hrs	High
Breach	3. Likely	3. Critical	3. 6–12 hrs	3. 6–12 hrs	Medium
	2. Possible	2. Limited	2. 12–24 hrs	2. 3–6 hrs	Low
	1. Unlikely	1. Negligible	1. 24+ hrs	1. <3 hrs	



Individual Safety Plan

The TEAMS Framework can be used to streamline identification and preparation for the access and functional needs of students, staff, and visitors such as volunteers, parents, delivery personnel, substitutes, and guests. While it is often not possible to know the needs of some individuals ahead of time, the TEAMS Framework can help prepare with inclusivity in mind.

Support Category	Definition	Examples of Need
T Transportation and Mobility	Accommodations necessary to support an individual's movement to safety, alternative location, or protective position during and after a crisis	Individuals in wheelchairs (manual and electric), with crutches, requiring lift and/or stair equipment, medically fragile individuals, pregnant individuals, etc.
E Emotional, Mental and Behavioral Health	Accommodations, personnel, procedures, services, or specialized preparation required to ensure an individual's emotional well-being and/or behavioral health during a crisis	Individuals with ADHD, sensory disorders, anxiety, trauma history, PTSD, cognitive or intellectual impairment, etc.
A Auxiliary Communication	Accommodations, personnel, equipment, or specialized training required to assist an individual's ability to receive, understand, and relay information during a crisis	Individuals with speech or cognitive disabilities and impairments, visual impairments/blindness, deaf or hard of hearing, etc., as well as English Language Learners and individuals who speak a language other than English
M Medical	Medicine, medical care, specialized training, equipment, or medical protocols required to ensure an individual's safety during a crisis	Individuals with medical conditions such as asthma, allergies, diabetes, medical fragility, seizure disorders, traumatic brain injury, physical injury, impairment, etc.
S Security and Supervision	Additional equipment, training, protocols, and personnel required to maintain accountability and security of an individual during and after a crisis	Individuals for whom traditional lockdown presents a physical, sensory, or emotional challenge, those who cannot remain quiet or stationary, individuals who are known to elope (run away) or initiate self- evacuation in a crisis, etc.

For planning purposes, the <u>Virginia Safety Planning Guide for Individuals with Special Needs</u>⁵ provides templates related to:

- Compiling a list of all individuals who may require an ISP (page 24)
- Completing an ISP per individual (page 25)
- Completing a TEAMS worksheet to identify and arrange necessary supports (page 26)

⁵ www.dcjs.virginia.gov/sites/dcjs.virginia.gov/files/law-enforcement/files/vcscs/VA_Safety_Planning_Guide-Special_Needs.pdf



State Safety Audit Process





Virginia School Safety Audit (Accessible Content)

Safety Audit Review

September – April: Schools and divisions utilize Audit data to identify and develop solutions for physical safety concerns, including building security issues, and evaluate any patterns of student safety concerns in order to make recommendations to the School Board for structural adjustments, changes in school safety procedures, and revisions to the school board's standards for student conduct

August: Division certifies on the division survey

Secondary Climate Survey

September - October: Schools designate points of contact and provide staffing numbers

January – February: Schools administer the survey alternating years for Elementary/Middle and High

August: Divisions designate points of contact

School Safety Survey

May – July: Principals complete the survey

Division Safety Survey

August: Divisions complete survey and certifications

Crisis Management Plans

September – June: Schools review and update Crisis Management Plans and include first responders in the process

August: Division certifies on division survey

Safety Inspection Checklist

September – June: Schools complete the Safety Inspection Checklist at least once every 3 years or more frequently as determined by their divisions

August: Division certifies on the division survey every 3 years

Sample Maps

Maps should be clearly marked and consistently labeled across schools within the same division. The following maps will need to be developed to complete the CMP Template. Additional maps may be created for site-specific needs and should be added to the applicable response section. Some maps may be combined (e.g., evacuation routes with building entry points or mobility aids with medical supplies), so long as all requirements for each map are included and the map does not become too cluttered.



Maps Needed for CMP Template:

- D Building Entry Points: Labeled with assigned door number
- Emergency Alert (if installed): Activation buttons, notification lights
- □ Fire Safety: Pull stations, sensor zones, fire extinguishers, fire panel
- □ Medical Supplies: Bleeding control kits, first aid kits, AED
- D Mobility Aids: Wheelchair, backboard, carrying device, evacuation chair
- Primary and Secondary Evacuation Routes (Red for primary, Blue for secondary)
- Reunification Staging
- □ Shelter Areas: Weather and HazMat
- □ Site Map: Boundaries and entry points, all buildings, utility lines, and shut-off points

Sample Interior Mapping





Sample Exterior Mapping



School Safety Inspection

Regular assessments of the school's safety features should be conducted to ensure they are functioning as intended. For a detailed checklist and expected standards, download the <u>School Safety Inspection Checklist for Virginia Public Schools</u>⁶. The checklist covers the following items:

Exterior:

- □ Fencing and gates
- □ Lighting
- □ Building, grounds, and landscape maintenance
- □ Surveillance cameras and alarm systems
- □ Signage and property entrance

⁶ www.dcjs.virginia.gov/sites/dcjs.virginia.gov/files/publications/law-enforcement/school-safety-inspection-checklist_1.pdf



- □ Building entry points: Doors and windows
- □ Key control
- □ Walkways, covers, ledges, and roof access
- □ Modular, portable, and auxiliary buildings
- □ Traffic and parking lot design and use
- □ Vehicle loading areas

Interior:

- □ Exit signs and emergency lighting
- □ Interior lighting
- □ Identification badges (students, staff, and visitors)
- Digital records security
- □ Property inventory
- □ Two-way communication
- □ Entryway and hallways
- □ Cafeteria, gyms, auditorium, restrooms, and other common areas
- □ Classrooms, including high-risk classrooms such as music rooms and computer labs
- □ Storage closets and mechanical rooms



Shelter Kit Inventory

In addition to the classroom go-kit, each shelter location should have a shelter kit stocked with enough supplies for the expected number of individuals assigned to that shelter.

- **G** 5-gallon bucket (to store supplies and use as a toilet if needed)
- Toilet supplies
- □ Small plastic bags with ties
- Toilet paper
- □ Hand-washing supplies, wet wipes, or hand sanitizer
- Duct tape (2 rolls)
- □ Plastic sheeting to cover doors and windows
- Drinking water and cups
- □ Space blankets
- □ Tarp or ground cover
- □ Portable radio and batteries (batteries should be refreshed every 6 months)
- □ Flashlight and batteries (batteries should be refreshed every 6 months)
- □ Age-appropriate student activities
- Sensory supports (e.g., headphones, visual schedules, fidgets, and other indicated items)
- Gum, mints, or hard candy (to help relax students)
- □ Items for earthquake-prone areas (leather gloves, safety goggles, crowbar, etc.)
- □ Folder containing:
 - Shelter protocol documents
 - Student and staff roster
 - Emergency contact information
 - List of individuals with ISP and needed supports



Staff Badge Access – Sample Timeframes

Staff will have access to the facility at pre-determined times based on the scope of their job duties and responsibilities. Standards will be established to restrict access to the building when access is not essential. If staff members should need access outside of the designated times, they must contact their supervisor to request the exception. Below is a sample badge access schedule:

School Staff Access to Assigned Building:

Administrators			
Monday – Sunday	12:00 AM – 11:59 PM	All school doors	
No access: Kitchen,	Technology-secure areas		
Child Nutrition			
Monday – Friday	4:00 AM – 9:00 PM	Kitchen doors only	
No access: IDF, MDF	⁻ , Technology-secure area	S	
Custodians			
Monday – Sunday	12:00 AM – 11:59 PM	All exterior doors	
No access: IDF, MDF	, Technology-secure area	S	
Faculty			
Monday – Friday	6:00 AM – 9:00 PM	All exterior doors	
Monday – Sunday	12:00 AM – 11:59 PM	Main entry	
No access: Kitchen,	IDF, MDF, Technology-sec	cure areas	
Faculty (Coach)			
Monday – Friday	6:00 AM – 9:00 PM	All exterior doors	
Monday – Sunday	12:00 AM – 11:59 PM	Main entry, Athletic areas	
No access: Kitchen,	No access: Kitchen, IDF, MDF, Technology-secure areas		
Faculty (Club Sponsor)			
Monday – Friday	6:00 AM – 9:00 PM	All exterior doors	
Monday – Sunday	12:00 AM – 11:59 PM	Main entry, Program area doors	
No access: Kitchen,	IDF, MDF, Technology-sec	ure areas	



Division Level Access (by Department):

Division Administrator

Monday – Sunday	12:00 AM – 11:59 PM	All buildings, All doors	
Athletics Staff			
Monday – Sunday	12:00 AM – 11:59 PM	All central office doors	
Monday – Sunday	12:00 AM – 11:59 PM	Main entry, Athletic area	
No access: Kitchen, IDF, MDF, Technology-secure areas			
School Support (Curriculum, Testing, Health Services)			
Monday – Sunday	12:00 AM – 11:59 PM	All central office doors	
Monday – Sunday	12:00 AM – 11:59 PM	All school exterior doors	

No access: Kitchen, IDF, MDF, Technology-secure areas, Transportation areas

Child Nutrition Staff

Monday – Sunday	12:00 AM – 11:59 PM	All central office doors
Monday – Sunday	12:00 AM – 11:59 PM	All school kitchens
No access: IDF, MDF areas	, School auxiliary buildings,	Technology-secure areas, Transportation

Custodial Supervisors

Monday – Sunday	12:00 AM – 11:59 PM	All buildings, All doors
No occorr Kitchono		

No access: Kitchens, IDF, MDF, Technology-secure areas

First Responders

Monday – Sunday	12:00 AM – 11:59 PM	All buildings, All doors
		· ····································

Maintenance and Operations

Monday – Sunday	12:00 AM – 11:59 PM	All buildings, All doors	
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No access: IDF, MDF, Technology-secure areas

Safety and Security

ivioliday – Suliday IZ.00 Alvi – 11.33 Fivi – Ali bulidiligs, Ali doc	Monday – Sunday	12:00 AM – 11:59 PM	All buildings, All doors
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Technology Administrators: All Access

Monday – Sunday 12:00 AM – 11:59 PM All buildings, All doors



Transportation (Bus Driver)

Monday – Sunday	12:00 AM – 11:59 PM	Transportation area doors		
Monday – Friday	6:00 AM – 9:00 PM	Feeder Pattern school doors		
No access: Kitchen, IDF, MDF, Warehouse, Technology-secure areas				

Transportation Administration

Warehouse Staff			
No access: Kitchen, IDF, MDF, Warehouse, Technology-secure areas			
Monday – Friday	6:00 AM – 9:00 PM	All school doors	
Monday – Sunday	12:00 AM – 11:59 PM	Transportation area doors	

Monday – Friday	7:00 AM – 6:00 PM	All school delivery doors
Monday – Sunday	12:00 AM – 11:59 PM	All central office doors, Warehouse doors
No access: Kitchen, I	DF, or MDF	



Staff Skills Survey

Staff should be surveyed annually to identify any special skills that could be used during an emergency. The *Division Guide for Crisis Management Planning*⁷ provides a Staff Survey template that can be adjusted to collect any additional information needed by the School Safety Team.

Skillsets surveyed include:

- □ First aid training and certification
- □ AED training and certification
- □ CPR training and certification
- □ Other medical training (EMT, triage, EpiPen®, etc.)
- □ Fire safety (firefighting, HazMat, etc.)
- Search and rescue
- Critical incident stress debriefing
- Law enforcement
- □ Emergency planning/management
- □ Shelter management
- Bilingual/Multilingual
- □ Sign language
- □ Ham radio operator
- CB radio
- Bus/Truck driving
- Mechanical abilities
- □ Construction skills (electric, plumbing, carpentry, etc.)
- □ Survival training/techniques
- □ Food preparation
- □ Any special assistance accommodations needed

⁷ www.dcjs.virginia.gov/sites/dcjs.virginia.gov/files/publications/law-enforcement/division-guide-crisis-management-planning.pdf



During Section Resource Templates

The following documents relate to tasks discussed in the During section of the CMP Template. These actions support the response phase of emergency management.

Document Title	Type of Document
Bomb Threat Reporting Form	Template
Incident Command System (ICS) Chart for Schools	Template
Memorandum of Understanding (MOU)	Template
Standard Response Protocol Public Address Announcements	Informational, Link to resources



Bomb Threat Report Form

Document the exact wording of the threat:

Date: _____

Gender of caller: Culture:_____

Age: _____ Length of call:

Number the call was received at:

Questions to Ask:

- 1. When is the bomb going to explode?
- 2. Where is it right now?
- 3. What does it look like?
- 4. What kind of bomb is it?
- 5. What will cause it to explode?
- 6. Did you place the bomb?
- 7. Why?
- 8. What is your address?
- 9. What is your name?

If the voice is familiar, who did it sound like?

- □ Well-spoken (educated)
- Foul
- □ Irrational
- Taped

□ Street

□ Static

Voices

Music

Motor

Local

Booth

□ House noises

□ Office machinery

Other

□ Incoherent

Background Sounds

□ Animal noises

□ PA system

Caller's Voice

- Calm
- □ Angry
- □ Slow
- Rapid
- □ Soft
- Loud
- □ Laughter
- Normal
- Distinct
- □ Slurred
- □ Whispered
- Cracking voice

- Nasal
- □ Stutter
- □ Raspy
- Deep
- Ragged
- Clearing throat
- □ Crying
- Disguised
- □ Accent
- Familiar
- Deep breathing
- Other_____



Incident Command System (ICS): School Assignments





Memorandum of Understanding (MOU)

An MOU should be completed between the school division and all locations identified for use as a reunification site. This agreement outlines the needs of the school division, the responsibilities of each organization, and the actions that need to be taken to activate the site. The following is a sample MOU that can be customized by the school division's legal team to fit their needs.

MEMORANDUM OF UNDERSTANDING

Between
[School Division] and [Reunification Site]

Regarding: Use of Facilities for an Off-Site Reunification Site

This Agreement is made and entered into by and between [School Division] and [Reunification Site].

ORGANIZATIONS

[School Division]

[School Division] is a public school district that serves over [enrollment] students in grades PreK-12. As part of its commitment to the safety and security of all [School Division] staff, students, and families, the division develops, maintains, and tests a variety of emergency procedures to be prepared for emergencies the division may encounter. An important aspect of this planning is the identification of off-site (non-division property) evacuation and reunification sites.

Reunification is the critical process that schools use to reunite children with their caregivers in a safe and efficient way. In the instance that [School Division] cannot use the impacted building(s) or other division property to reunite children with their caregivers, the division will look to off-site reunification locations in the immediate area.

[Reunification Site]

The [Reunification Site] is located at [address or description]. The [Reunification Site] is committed to supporting the community, including [School Division], in times of need and will make its facility available at the address listed above in line with the assumptions, processes, and terms outlined below.

TERMS AND ASSUMPTIONS OF THE AGREEMENT

[School Division] desires to enter into a Memorandum of Understanding with the [Reunification Site] to serve as an off-site reunification location should [School Division] need to relocate students, staff, and visitors following an emergency that greatly impacts the use of its facilities to ensure students are reunited with their families.

[School Division] and the [Reunification Site] desire to enter this Memorandum of Understanding to establish a framework of cooperation and a working relationship that would assist in



facilitating the use of this site as a reunification location to ensure that all impacted students are safely reunited with their families following an emergency in one or more of the division's facilities.

Now, therefore, [School Division] and the [Reunification Site], in consideration of the mutual covenants and agreements herein contained, do mutually agree as follows:

- 1. Should [School Division] need to act on this MOU, it will require space for upward of approximately [estimated number] students.
- 2. [School Division] staff would be responsible for setting up and facilitating the transport, care, and successful reunification of all [School Division] students.
- 3. [School Division] has an established reunification procedure that will be followed, including trained staff who will facilitate this process.
- 4. [School Division] will work with local law enforcement to ensure security during transport and once the students are on the premises.
- 5. [School Division] will, as soon as possible, notify the designated point of contact for [Reunification Site], should the off-site reunification area be needed for use.
- 6. [School Division] will continuously coordinate with [Reunification Site] during any use of their facility.
- 7. [Reunification Site] staff would be responsible for making the facilities on the property accessible and suitable for [School Division]'s use.
- 8. [School Division] would, at minimum, require a space to securely house all students, as well as a designated area for parents/guardians to check in and an area where students and parents/guardians can be reunited. Additional rooms may be needed depending on the situation.
- 9. [Reunification Site] should expect that a large volume of vehicle traffic is likely, given the number of students.
- 10. [School Division] would make every effort to ensure that the facility is returned to its previous state following any use.

In an ongoing effort to ensure the success of the agreement, both parties agree to the following:

- **□** Encourage ongoing liaison with the other.
- U Work together to develop emergency plans, training exercises, and a state of preparedness.
- Work together in times of disaster or emergency to meet the needs of the division and community.
- U Work within its own lines of authority and respect the lines of authority of the other.
- □ Strive to distribute copies of and publicize this agreement through channels to its own members and to other organizations, both public and private, which may have an active interest in disaster relief.
- [School Division] will not incur nor reimburse any expenses pertaining to this agreement or the parties involved.
- □ Acknowledge that each Party intends that transportation, food, housing, and any expense incurred by either Party shall be the responsibility of the Party that incurs the expense.
- Acknowledge that each Party intends to supply the best-that-can-be-applied accommodations and necessities during activation but agree that such may not be the priority during activation and, as such, cannot be assured.



IMPLEMENTATION

This memorandum shall take effect upon its signing by authorized representatives of [School Division] and representatives of the [Reunification Site] and be valid for a period of three years. This memorandum may be amended by mutual agreement of both parties, and it is understood by both parties that at any time, this Memorandum of Understanding may be terminated by written notification from either party to the other. Six months prior to termination, the parties shall meet to review the progress and success of the Memorandum of Understanding and determine whether it shall be extended for an additional three years. In no event shall any single extension of this Memorandum of Understanding be for a term exceeding three years.

MISCELLANEOUS

Powers: This Memorandum of Understanding does not create a partnership or a joint venture, and neither Party has the authority to bind the other.

Release: [School Division] hereby releases, acquits, and forever discharges the [Reunification Site] and all of its affiliates (collectively, the "Released Parties") of, from, and with respect to any and all liability arising from any and all obligations, causes of action, suits, promises, agreements, losses, damages, charges, expenses, challenges, contests, liabilities, costs, claims, and demands of whatsoever nature, known or unknown, which may ever accrue in the future to [School Division] in connection with their use of the [Reunification Site]. [School Division] further indemnifies the [Reunification Site] for all obligations, causes of action, suits, promises, agreements, losses, damages, charges, expenses, challenges, contests, liabilities, costs, claims, and demands of whatsoever nature, known or unknown, which may arise out of this Memorandum of Understanding.

IN WITNESS WHEREOF, this agreement has been executed on behalf of the [School Division] by a duly authorized representative and on behalf of the [Reunification Site] by an authorized representative.

[School Division]	[Reunification Site]	
By:	By:	
Print name:	Print name:	
Signature:	Signature:	
Title:	Title:	
Date:	Date	



Standard Response Protocol Public Address Announcements

Additional SRP materials, including parent handouts, can be found at the *I Love U Guys* [®] *Foundation* website.⁸

HOLD SECU				
Medical	Hold in your Room or Area. Clear the halls.			
Emergency				
Threat Outside	Secure! Get inside. Lock outside doors.			
Threat Inside	Lockdown! Locks, Lights, Out of Sight!			
Bomb	Evacuate to (location) Shelter for Bomb!			
Earthquake	Shelter for Earthquake!			
Fire Inside	Evacuate to the (location)			
Hazmat	Shelter for Hazmat! Seal your Rooms			
Weapon	Lockdown! Locks, Lights, Out of Sight!			
Tornado	Evacuate to (location) Shelter for Tornado!			



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⁸ <u>https://iloveuguys.org/The-Standard-Response-Protocol.html</u>



After Section Resource Templates

The documents listed below relate to tasks discussed in the After section of the CMP Template. These actions support the recovery phase of emergency management.

Document Title	Type of Document		
Essential Departments and Functions for Division Level	Checklist Template		
Standard Reunification Method Info Card	Informational, Link to resources		



Essential Departments and Functions for Division Level

Department	Essential Function	Person(s) Responsible (by Position Title)	0–24 Hours	2–3 Days	1 Week	Week 2–3	Week 4+
Business Office	Ensure payroll operations are functional						
Business Office	Ensure pending invoices are reconciled and paid						
Purchasing Department	Halt requisitions if closure is predicted to last longer than <mark>[one</mark> week]						
Purchasing Department	Halt/reroute deliveries if closure is predicted to last longer than [one week]						
Business Department	Determine Essential Duty Pay for employees required to report to work						
Curriculum/ Instruction	Review adjustments needed for state testing						
Curriculum/ Instruction	Prepare for remote learning transition						
Curriculum/ Instruction	Evaluate the impact on Dual Credit/AP courses						
Curriculum/ Instruction	Evaluate the impact on graduation, class rank, GPA						
Curriculum/ Instruction	Prepare for grading period processes (i.e., report cards, progress reports, etc.)						



Department	Essential Function	Person(s) Responsible (by Position Title)	0–24 Hours	2–3 Days	1 Week	Week 2–3	Week 4+
Special Education	Prepare priority list for resuming accommodations						
Special Education	Ensure remote services implementation						
Special Education	Evaluate the timeline of required services						
Communications	Prepare initial communication regarding division closure						
Communications	Distribute emergency communications information to families						
Communications	Update website and social media channels with closure information						
Communications	Establish and activate phone bank (as needed)						
Maintenance/ Facilities	Evaluate all facilities for priority needs						
Maintenance/ Facilities	Establish a modified schedule of routine services (custodial, etc.)						
Maintenance/ Facilities	Verify inventory of relevant supplies						



Department	Essential Function	Person(s) Responsible (by Position Title)	0–24 Hours	2–3 Days	1 Week	Week 2–3	Week 4+
Maintenance/ Facilities	Establish regular check- ins/reports for all facilities						
Safety and Security	Verify functionality of all security systems						
Safety and Security	Establish communication channels with local Emergency						
Safety and Security	Implement standards for building access						
Student Support/ Counseling	Identify immediate needs to address						
Student Support/ Counseling	Confirm resources available through community partners						
Health Services	Distribute medications from schools (as needed)						
Child Nutrition	Establish plan for food distribution						
Child Nutrition	Identify staffing needs for distribution sites						
School Administration	Cancel school events						



Department	Essential Function	Person(s) Responsible (by Position Title)	0–24 Hours	2–3 Days	1 Week	Week 2–3	Week 4+
School Administration	Communicate expectations to staff regarding availability						
School Administration	Monitor remote learning transition						
Technology	Ensure server systems are functioning						
Technology	Ensure the security camera system is functioning						
Technology	Establish a technology device checkout system (if needed)						
Office of the Superintendent	Establish regular meetings with staff						
Office of the Superintendent	Establish a regular internal communication schedule						
Office of the Superintendent	Obtain Board approval for any modified policies/procedures						
Office of the Superintendent	Establish a regular external communication schedule						



Standard Reunification Method (SRM) Information Card

One card should be available for every student enrolled in the school. Virginia versions of SRM materials, including parent handouts in multiple languages, site setup signs, and procedure manuals, can be found on the Virginia Department of Criminal Justice Services website.9

Î î	Reunification Information (PLEASE PRIN Have photo identification out and ready to show school of	listrict personnel.
Sludent Na	ame	
Student G	ade Student Cell Phone Number	
Name of p	erson picking up student	
Signature.		School personnel completes:
Phone nur	nber of person picking up student	Photo identification matches name of person picking up student?
Relationsh	ip to student being picked up	Veo er Ne
l		

Parent/Guardian completes:				
Print Student Name Again		Student Grade		
Teacher	School personnel completes upon release of student			
Student Birthday		s OTHER		

)	Signature
	Print Your Name
ļ	Parent Guardian Sign Off I have read and understand these instructions.

- 6. Please don't shout at school or district staff. We'll get through this as quickly as possible.
 - 5. If there has been injury or other concerns, you may be asked to meet a counselor.

- Reunification Location.
- 4. After check-in, staff will split this card and a runner will be sent to recover your student. Please step over to the
 - - 3. Select the check-in line based on either student last name or student grade.
- verify your identity.)
- 2. Prepare identification (If you don't have ID with you, please move to the side of the line, it may take a little longer to

Getting you and your student back together as quickly as possible. The reason we're going through this is that an event First, we want to thank you for your patience during this reunification. We share the same goal during this process:

has occurred at the school that mandates we personally reunite you with your child.

- 1. Please complete the information on the other side of this card.

Reunification

Instructions

⁹ www.dcjs.virginia.gov/standard-response-protocol-and-standard-reunification-method-materials



Virginia Department of Criminal Justice Services 1100 Bank Street Richmond, VA 23150 www.dcjs.virginia.gov